Consolidated Financial Results
for the Three Months Ended June 30, 2026
＜under IFRS＞

August 4, 2026

Company name:	NIPPON STEEL CORPORATION
Stock listing:	Tokyo Stock Exchange / Nagoya Stock Exchange / Fukuoka Stock Exchange / Sapporo Securities Exchange
Code number:	5401
URL:	https://www.nipponsteel.com/en/index.html
Representative:	Tadashi Imai, Representative Director, President and COO
Contact:	Akihiro Nakashima, General Manager, Head of Corporate Communications Div.
Telephone:	+81-3-6867-2135, 2141, 2146
Scheduled date to commence dividend payments:	-
Preparation of supplemental explanatory materials:	Yes
Holding of financial results meeting:	Yes (for investment analysts)

(All amounts have been truncated to the nearest millions of Japanese yen.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentage figures are changes from the same period of the previous fiscal year.)

	Revenue		Business profit (*1)		Operating profit		Profit before income taxes		Profit	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	**2,821,196**	**40.4**	**145,511**	**58.1**	**145,511**	**—**	**113,899**	**—**	**84,288**	**—**
June 30, 2025	2,008,749	(8.3)	92,023	(61.2)	(139,559)	—	(145,193)	—	(190,719)	—

	Profit attributable to owners of the parent		Total comprehensive income		Basic earnings per share(*2)	Diluted earnings per share(*2)
Three months ended	Millions of yen	%	Millions of yen	%	Yen	Yen
June 30, 2026	**75,299**	**—**	**179,878**	**—**	**14.40**	**12.73**
June 30, 2025	(195,833)	—	(281,044)	—	(37.47)	(37.47)

(*1)Business Profit on Consolidated Statements of Profit or Loss indicates the results of sustainable business activities, and is an important measure to compare and evaluate the Company's consolidated performance continuously. It is defined as being deducted Cost of sales, Selling, general and administrative expenses and Other operating expenses from Revenue, and added Share of profit in investments accounted for using the equity method and Other operating income. Other operating income and expenses are composed mainly of Dividend income, Foreign exchange gains or losses, and Losses on disposal of fixed assets.

(*2)The Company implemented a stock split at a ratio of five (5) shares for every one share effective October 1, 2025. Accordingly, basic earnings per share and diluted earnings per share are calculated as if the stock split had occurred at the beginning of the fiscal year ended March 31, 2026.

(2) Consolidated Financial Position

	Total assets	Total equity	Total equity attributable to owners of the parent	Ratio of total equity attributable to owners of the parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
June 30, 2026	**15,176,086**	**6,121,326**	**5,636,142**	**37.1**
March 31, 2026	14,660,583	6,024,560	5,530,448	37.7

2. Dividends

	Dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026(*)	—	60.00	—	12.00	—
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027(Forecasts)		**12.00**	**—**	**12.00**	**24.00**

Note: Revisions to the forecast of cash dividends most recently announced: None

*The Company implemented a stock split at a ratio of five (5) shares for every one share effective October 1, 2025.

The dividend for the second quarter of the fiscal year ended March 31, 2026, with a record date of September 30, 2025, was applied to the Company's common shares before the stock split. Therefore, the dividend is stated as the amount before the stock split. The year-end dividend for the fiscal year ended March 31, 2026, with a record date of March 31, 2026, was applied to the Company's common shares after the stock split. Therefore, the dividend is stated as the amount after the stock split. Due to the impact of the stock split, the second quarter dividend and the year-end dividend cannot be simply added together, so the total annual dividend is stated as "–". Note that if the stock split is considered, the total annual dividend for the fiscal year ended March 31, 2026, would be 24 yen per share.

3. Consolidated Financial Forecasts for Fiscal year ending March 31, 2027

(Percentage figures are changes from the same period of the previous fiscal year.)

	Revenue		Business profit		Profit attributable to owners of the parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half of Fiscal year ending March 31, 2027	5,600,000	20.8	260,000	14.3	120,000	―	23.00
Fiscal year ending March 31, 2027	11,200,000	11.3	630,000	22.5	290,000	―	55.00

Note: Revisions to the consolidated financial forecasts most recently announced: Yes
For further details, please refer to "Results for the three months ended June 30, 2026" disclosed today.

***** Notes

(1) Significant changes in the scope of consolidation during the period: None
The changes in the scope of consolidation during the period are as follows;
Number of newly consolidated: 2
Number of excluded from consolidation: 12

(2) Changes in accounting policies and changes in accounting estimates
(a) Changes in accounting policies required by IFRS: None
(b) Changes in accounting policies other than those in (a) above: None
(c) Changes in accounting estimates: None

(3) Number of shares outstanding (common shares)
(a) Number of shares outstanding at the end of the period (including treasury stock)
As of June 30, 2026 5,373,633,760 shares
As of March 31, 2026 5,373,633,760 shares

(b) Number of treasury stock at the end of the period
As of June 30, 2026 147,347,113 shares
As of March 31, 2026 147,339,771 shares

(c) Weighted average number of shares outstanding
Three months ended June 30, 2026 5,226,290,895 shares
Three months ended June 30, 2025 5,226,056,240 shares

(*1)The Company implemented a stock split at a ratio of five (5) shares for every one share effective October 1, 2025. Accordingly, the weighted average number of shares outstanding is calculated as if the stock split had occurred at the beginning of the fiscal year ended March 31, 2026.
(*2) The Company has adopted a Performance-linked Stock Compensation System utilizing a trust. Shares of the Company held by the trust are included in treasury stock at the end of the period.
(As of June 30, 2026: 3,130,300 shares, As of March 31, 2026: 3,130,300 shares)

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation of the appropriate use of performance forecasts and other related items
(Explanation of the appropriate use of performance forecasts)
The forward-looking statements included in this report are based on the assumptions, forecasts, and plans of the Company as of the date on which this document is made public. The Company's actual results may differ substantially from such statements due to various risks and uncertainties.

Index of Attached Documents

1. Summary of Operating Results

For the Summary of Operating Results for the three months ended June 30, 2026, please refer to the supplementary explanation materials “Results for the three months ended June 30, 2026” disclosed on TDnet and “IR Briefing: Presentation” posted on the company’s website today.

Link to IR Briefing: https://www.nipponsteel.com/en/ir/library/settlement.html
(This material is available on the company's website under “IR archive”- “Financial results.”)

2.Quarterly Condensed Consolidated Financial Statements and Major Notes

(1) Quarterly Condensed Consolidated Statements of Financial Position

(Millions of Yen)

ASSETS	March 31, 2026	**June 30, 2026**
Current assets :		
Cash and cash equivalents	461,262	**489,726**
Trade and other receivables	1,768,226	**1,830,920**
Inventories	2,776,012	**2,915,392**
Other financial assets	54,705	**59,403**
Other current assets	229,363	**236,040**
Total current assets	5,289,570	**5,531,483**
Non-current assets :		
Property, plant and equipment	5,899,583	**6,070,749**
Right-of-use assets	139,478	**160,737**
Goodwill	259,746	**262,975**
Intangible assets	832,800	**842,431**
Investments accounted for using the equity method	1,465,536	**1,493,113**
Other financial assets	536,875	**545,020**
Defined benefit assets	162,276	**184,275**
Deferred tax assets	42,280	**41,559**
Other non-current assets	32,436	**43,741**
Total non-current assets	9,371,013	**9,644,603**
Total assets	14,660,583	**15,176,086**

The accompanying notes are integral parts of these statements.

(Millions of Yen)

LIABILITIES	March 31, 2026	**June 30, 2026**
Current liabilities :		
Trade and other payables	2,340,108	**2,349,467**
Bonds, borrowings and lease liabilities	506,004	**719,926**
Other financial liabilities	5,493	**6,417**
Income taxes payable	39,285	**35,789**
Other current liabilities	81,792	**121,292**
Total current liabilities	2,972,686	**3,232,893**
Non-current liabilities :		
Bonds, borrowings and lease liabilities	4,668,249	**4,795,813**
Other financial liabilities	884	**2,142**
Defined benefit liabilities	160,207	**160,821**
Deferred tax liabilities	335,144	**349,136**
Other non-current liabilities	498,851	**513,952**
Total non-current liabilities	5,663,337	**5,821,867**
Total liabilities	8,636,023	**9,054,760**

EQUITY		
Common stock	569,519	**569,519**
Capital surplus	588,011	**585,605**
Retained earnings	3,752,153	**3,787,504**
Treasury stock	(59,023)	**(59,027)**
Other components of equity	679,786	**752,540**
Total equity attributable to owners of the parent	5,530,448	**5,636,142**
Non-controlling interests	494,111	**485,183**
Total equity	6,024,560	**6,121,326**
Total liabilities and equity	14,660,583	**15,176,086**

The accompanying notes are integral parts of these statements.

(2) Quarterly Condensed Consolidated Statements of Profit or Loss and Quarterly Condensed Consolidated Statements of Comprehensive Income

Quarterly Condensed Consolidated Statements of Profit or Loss (Millions of Yen)

	Three months ended June 30, 2025	**Three months ended June 30, 2026**
Revenue	2,008,749	**2,821,196**
Cost of sales	(1,710,026)	**(2,432,291)**
Gross profit	298,723	**388,904**
Selling, general and administrative expenses	(206,902)	**(284,489)**
Share of profit in investments accounted for using the equity method	27,420	**19,124**
Other operating income	18,471	**40,742**
Other operating expenses	(45,688)	**(18,770)**
Business profit	92,023	**145,511**
Losses on reorganization	(231,583)	**—**
Operating profit (loss)	(139,559)	**145,511**
Finance income	6,318	**8,033**
Finance costs	(11,952)	**(39,645)**
Profit (loss) before income taxes	(145,193)	**113,899**
Income tax expense	(45,525)	**(29,611)**
Profit (loss)	(190,719)	**84,288**
Profit (loss) attributable to :		
Owners of the parent	(195,833)	**75,299**
Non-controlling interests	5,114	**8,988**
Earnings (loss) per share		
Basic earnings (loss) per share (Yen)	(37.47)	**14.40**
Diluted earnings (loss) per share (Yen)	(37.47)	**12.73**

The accompanying notes are integral parts of these statements.

Quarterly Condensed Consolidated Statements of Comprehensive Income (Millions of Yen)

	Three months ended June 30, 2025	**Three months ended June 30, 2026**
Profit (loss)	(190,719)	**84,288**
Other comprehensive income		
Items that cannot be reclassified to profit or loss		
Changes in fair value of financial assets measured at fair value through other comprehensive income	13,749	**16,893**
Remeasurements of defined benefit plans	5,019	**15,371**
Share of other comprehensive income of investments accounted for using the equity method	1,117	**1,293**
Subtotal	19,886	**33,557**
Items that might be reclassified to profit or loss		
Changes in fair value of financial assets measured at fair value through other comprehensive income	—	**(199)**
Changes in fair value of cash flow hedges	21,794	**2,708**
Foreign exchange differences on translation of foreign operations	(105,992)	**57,406**
Share of other comprehensive income of investments accounted for using the equity method	(26,013)	**2,117**
Subtotal	(110,211)	**62,032**
Total other comprehensive income, net of tax	(90,325)	**95,590**
Total comprehensive income	(281,044)	**179,878**
Comprehensive income attributable to:		
Owners of the parent	(279,292)	**170,919**
Non-controlling interests	(1,751)	**8,959**

The accompanying notes are integral parts of these statements.

(3) Quarterly Condensed Consolidated Statements of Changes in Equity

Three months ended June 30, 2025

(Millions of Yen)

	Equity attributable to owners of the parent					
					Other components of equity	
	Common stock	Capital surplus	Retained earnings	Treasury stock	Changes in fair value of financial assets measured at fair value through other comprehensive income	Remeasurements of defined benefit plans
Balance as of March 31, 2025	569,519	578,457	3,819,934	(58,236)	164,118	—
Changes during the period						
Comprehensive income						
Profit (loss)			(195,833)			
Other comprehensive income					14,743	4,693
Total comprehensive income	—	—	(195,833)	—	14,743	4,693
Transactions with owners and others						
Cash dividends			(83,703)			
Share-based payment transactions						
Purchases of treasury stock				(8)		
Disposals of treasury stock		0		1		
Changes in ownership interests in subsidiaries		2,216				
Transfer from other components of equity to retained earnings			13,835		(9,141)	(4,693)
Transfer to non-financial assets						
Changes in scope of consolidation				191		
Subtotal transactions with owners and others	—	2,217	(69,868)	184	(9,141)	(4,693)
Balance as of June 30, 2025	**569,519**	**580,674**	**3,554,233**	**(58,052)**	**169,719**	**—**

	Equity attributable to owners of the parent				Non-controlling interests	Total equity
	Other components of equity					
	Changes in fair value of cash flow hedges	Foreign exchange differences on translation of foreign operations	Total	Total equity attributable to owners of the parent		
Balance as of March 31, 2025	51,808	257,708	473,635	5,383,311	520,069	5,903,380
Changes during the period						
Comprehensive income						
Profit (loss)			—	(195,833)	5,114	(190,719)
Other comprehensive income	17,662	(120,559)	(83,459)	(83,459)	(6,865)	(90,325)
Total comprehensive income	17,662	(120,559)	(83,459)	(279,292)	(1,751)	(281,044)
Transactions with owners and others						
Cash dividends			—	(83,703)	(8,923)	(92,627)
Share-based payment transactions			—	—		—
Purchases of treasury stock			—	(8)		(8)
Disposals of treasury stock			—	1		1
Changes in ownership interests in subsidiaries			—	2,216	(14,155)	(11,939)
Transfer from other components of equity to retained earnings			(13,835)	—		—
Transfer to non-financial assets	(35,102)		(35,102)	(35,102)		(35,102)
Changes in scope of consolidation			—	191	13,556	13,747
Subtotal transactions with owners and others	(35,102)	—	(48,937)	(116,404)	(9,523)	(125,927)
Balance as of June 30, 2025	**34,369**	**137,149**	**341,238**	**4,987,614**	**508,795**	**5,496,409**

The accompanying notes are integral parts of these statements.

Three months ended June 30, 2026

(Millions of Yen)

	Equity attributable to owners of the parent					
					Other components of equity	
	Common stock	Capital surplus	Retained earnings	Treasury stock	Changes in fair value of financial assets measured at fair value through other comprehensive income	Remeasurements of defined benefit plans
Balance as of March 31, 2026	569,519	588,011	3,752,153	(59,023)	222,097	—
Changes during the period						
Comprehensive income						
Profit (loss)			75,299			
Other comprehensive income					17,860	15,329
Total comprehensive income	—	—	75,299	—	17,860	15,329
Transactions with owners and others						
Cash dividends			(62,814)			
Share-based payment transactions		88				
Purchases of treasury stock				(3)		
Disposals of treasury stock		0		0		
Changes in ownership interests in subsidiaries		(2,494)				
Transfer from other components of equity to retained earnings			22,865		(7,535)	(15,329)
Transfer to non-financial assets						
Changes in scope of consolidation				(0)		
Subtotal transactions with owners and others	—	(2,405)	(39,949)	(4)	(7,535)	(15,329)
Balance as of June 30, 2026	**569,519**	**585,605**	**3,787,504**	**(59,027)**	**232,421**	**—**

	Equity attributable to owners of the parent				Non-controlling interests	Total equity
	Other components of equity					
	Changes in fair value of cash flow hedges	Foreign exchange differences on translation of foreign operations	Total	Total equity attributable to owners of the parent		
Balance as of March 31, 2026	24,632	433,056	679,786	5,530,448	494,111	6,024,560
Changes during the period						
Comprehensive income						
Profit (loss)			—	75,299	8,988	84,288
Other comprehensive income	19,038	43,391	95,619	95,619	(29)	95,590
Total comprehensive income	19,038	43,391	95,619	170,919	8,959	179,878
Transactions with owners and others						
Cash dividends			—	(62,814)	(7,160)	(69,975)
Share-based payment transactions			—	88		88
Purchases of treasury stock			—	(3)		(3)
Disposals of treasury stock			—	0		0
Changes in ownership interests in subsidiaries			—	(2,494)	(10,794)	(13,289)
Transfer from other components of equity to retained earnings			(22,865)	—		—
Transfer to non-financial assets			—	—		—
Changes in scope of consolidation			—	(0)	67	67
Subtotal transactions with owners and others	—	—	(22,865)	(65,224)	(17,887)	(83,112)
Balance as of June 30, 2026	**43,670**	**476,448**	**752,540**	**5,636,142**	**485,183**	**6,121,326**

The accompanying notes are integral parts of these statements.

（4） Notes to the Quarterly Condensed Consolidated Financial Statements

（Going Concern Assumption）

Not applicable

（Cash-Flows）

The Company has not prepared the Quarterly Condensed Consolidated Statements of Cash-Flows for the three months ended June 30, 2026. The depreciation and amortization expenses for the three months ended June 30 of fiscal 2026 and fiscal 2025 are as follows.

(Millions of Yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Depreciation and amortization	96,593	167,290

（Segment Information）

Three months ended June 30, 2025

(Millions of Yen)

	Reportable segments				Total	Adjustments	Consolidated
	Steelmaking and Steel Fabrication	System Solutions	Chemicals and Materials	Engineering and Construction			
Revenue							
Revenue from external customers	1,811,239	60,774	58,039	78,696	2,008,749	－	2,008,749
Inter-segment revenue or transfers	11,819	22,167	4,963	10,323	49,273	(49,273)	－
Total	1,823,059	82,941	63,002	89,019	2,058,023	(49,273)	2,008,749
Segment profit <Business Profit>	85,245	8,743	3,185	5,450	102,624	(10,600)	92,023
Segment liabilities <Interest-bearing debt> Year ended March 31, 2026	5,139,779	15,508	10,919	8,058	5,174,266	(12)	5,174,253

Note: The adjustments of segment profit of ¥(10,600) million include the Company’s share of profit in investments of Nippon Steel Kowa Real Estate Co., Ltd., accounted for using the equity method of ¥3,006 million and elimination of inter-segment revenue or transfers of ¥(13,607) million.

Three months ended June 30, 2026

(Millions of Yen)

	Reportable segments				Total	Adjustments	Consolidated
	Steelmaking and Steel Fabrication	System Solutions	Chemicals and Materials	Engineering and Construction			
Revenue							
Revenue from external customers	2,601,075	72,179	69,499	78,442	2,821,196	－	2,821,196
Inter-segment revenue or transfers	11,853	21,672	4,376	4,950	42,853	(42,853)	－
Total	2,612,928	93,851	73,875	83,393	2,864,049	(42,853)	2,821,196
Segment profit <Business Profit>	144,269	9,589	9,216	4,202	167,278	(21,767)	145,511
Segment liabilities <Interest-bearing debt>	5,485,415	14,892	7,448	7,995	5,515,752	(12)	5,515,740

Note: The adjustments of segment profit of ¥(21,767) million include the Company’s share of profit in investments of Nippon Steel Kowa Real Estate Co., Ltd., accounted for using the equity method of ¥21 million and elimination of inter-segment revenue or transfers of ¥(21,788) million.

NIPPON STEEL CORPORATION (5401)
August 4, 2026

1.Results for the three months ended June 30, 2026

<Consolidated Operating Result> (Billions of Yen)

	FY 2026 Q1	FY 2025 Q1	FY2025 Q1 →FY2026 Q1
Revenue	2,821.1	2,008.7	+ 812.4
Domestic (Domestic steel business+Domestic steel group companies+Three non-steel segments)	47.1	141.4	- 94.3
Overseas (Overseas steel business+Raw material business)	61.3	32.2	+ 29.0
Of these, U. S. Steel	32.2	—	+ 32.2
Underlying Business Profit ※1	108.4	173.6	- 65.3
Inventory valuation impact	50.2	(62.0)	+ 112.2
Non-operating profit and loss, consolidation eliminations, etc.	(13.1)	(19.7)	+ 6.6
Business Profit ※2	145.5	92.0	+ 53.5
[R O S] ※3	[5.2%]	[4.6%]	[+0.6%]
Additional line items ※4	—	(231.5)	+ 231.5
Finance income and costs	(31.6)	(5.6)	- 26.0
Profit attributable to owners of the parent	75.2	(195.8)	+ 271.0
< Earnings per share (Yen) >※5	＜14＞	＜-37＞	＜+51＞
[R O E] ※6	[5.4%]	[-15.1%]	[+20.5%]
EBITDA ※7	312.8	188.6	+ 124.2
Interest-bearing debt After adjusting for equity credit attributes of subordinated loans and subordinated bonds ※8	4,800.7	4,619.9	+ 180.8
D/E ratio	[0.76]	[0.85]	[-0.09]

(※3) Analysis in Business Profit (Billions of Yen)

	FY 2025 Q1 →FY 2026 Q1
Change in Business Profit	**+54.0**
Underlying Business Profit	**−65.0**
Domestic	**−94.0**
Manufacturing shipment volume	−5.0
Spread	−83.0
Cost reduction	+5.0
Others	−12.0
Domestic steel group companies	−1.0
Three non-steel segments	+2.0
Overseas	**+29.0**
Overseas steel business	+28.0
Of these, U. S. Steel	+32.0
Raw material business	+1.0
Inventory valuation impact	**+112.0**
Non-operating profit and loss, consolidation eliminations, etc.	**+7.0**

(※4) Additional line items (Billions of Yen)

	FY 2026 Q1	FY 2025 Q1	FY 2025 Q1 →FY 2026 Q1
Additional line items Total	–	(231.5)	+ 231.5
Losses on reorganization	–	(231.5)	+ 231.5

<FY 2025 Q1>
・Losses on business withdrawal: ¥(231.5) billion
(the transfer of equity interests in AM/NS Calvert LLC)

(※1) Underlying Business Profit is Business Profit excluding inventory valuation impact and other items and recognized as representing the Group's actual profitability. U. S. Steel includes U. S. Steel Košice.
(※2) Business Profit on Consolidated Statements of Profit or Loss indicates the results of sustainable business activities, and is an important measure to compare and evaluate the Company's consolidated performance continuously. It is defined as being deducted Cost of sales, Selling general and administrative expenses and Other operating expenses from Revenue, and added Share of profit in investments accounted for using the equity method and Other operating income. Other operating income and expenses are composed mainly of Dividend income, Foreign exchange gains or losses, and Losses on disposal of fixed assets.
(※4) Additional line items refer to the items that are not recurrent and are remotely related to operational activities, but have a material impact in terms of amount.
(※5) The Company implemented a stock split at a ratio of five (5) shares for every one share effective October 1, 2025.
The above earnings per share are calculated as if the stock split had occurred at the beginning of the fiscal year ended March 31, 2026.
(※6) Annualized (※7) Business Profit + Depreciation
(※8) Adjustment for equity credit attributes of subordinated loans and subordinated bonds has been reflected(FY 2026 Q1: ¥715.0 billion ,FY 2025 Q1: ¥465.0 billion).

＜Factors Influencing Performance＞

(1)NIPPON STEEL CORPORATION

	FY2026 Q1	FY2025 Q1	FY2025 Q1 →FY2026 Q1
Consolidated crude steel output volume (10,000 tons)	1,426	946	+ 481
Non-Consolidated crude steel output volume (10,000 tons)	851	827	+ 25
Steel materials shipment volume (10,000 tons)	753	764	- 11
Steel materials price (¥1,000/ton)	141.8	139.7	+ 2.1
Exchange rate (¥/$)	160	145	+ 15

(2)All Japan

	FY2026 Q1	FY2025 Q1	FY2025 Q1 →FY2026 Q1
Crude steel output volume (10,000 tons)	2,035	2,015	+ 20
Steel consumption (10,000 tons)*1	1,185	1,203	- 18

＊1 The Company estimates

<Segment Information> (Billions of Yen)

	FY2026 Q1	FY2025 Q1	FY2025 Q1 →FY2026 Q1
Revenue	**2,821.1**	**2,008.7**	+ 812.4
Steelmaking and Steel Fabrication	2,612.9	1,823.0	+ 789.9
System Solutions	93.8	82.9	+ 10.9
Chemicals and Materials	73.8	63.0	+ 10.8
Engineering and Construction	83.3	89.0	- 5.7
Adjustment	(42.8)	(49.2)	+ 6.4

	FY2026 Q1	FY2025 Q1	FY2025 Q1 →FY2026 Q1
Business Profit	**145.5**	**92.0**	+ 53.5
Steelmaking and Steel Fabrication	144.2	85.2	+ 59.0
System Solutions	9.5	8.7	+ 0.8
Chemicals and Materials	9.2	3.1	+ 6.1
Engineering and Construction	4.2	5.4	- 1.2
Adjustment	(21.7)	(10.6)	- 11.1

(Continued on the following page)

2. Forecasts for the six months ending September 30, 2026 and Fiscal year ending March 31, 2027

<Forecasts of Consolidated Operating Result> (Billions of Yen)

	FY 2026 forecasts	Changes from the previous forecasts	H1 forecasts	H2 forecasts	FY 2025	H1	FY2025 H1 →FY2026 H1	FY2026 H1 forecasts →FY 2026 H2 forecasts	FY 2025 →FY 2026 forecasts	Previous Forecasts (Released on May 13, 2026)
Revenue	11,200.0	+ 200.0	5,600.0	5,600.0	10,063.2	4,635.6	+ 964.4	—	+ 1,136.8	11,000.0
Domestic (Domestic steel business+Domestic steel group companies+Three non-steel segments)	380.0	- 90.0	100.0	280.0	527.6	257.9	- 157.9	+ 180.0	- 147.6	470.0
Overseas (Overseas steel business+Raw material business)	320.0	+ 90.0	150.0	170.0	122.8	87.8	+ 62.2	+ 20.0	+ 197.2	230.0
Of these, U. S. Steel	180.0	+ 80.0	90.0	90.0	(5.6)	22.2	+ 67.8	—	+ 185.6	100.0
Underlying Business Profit	700.0	—	250.0	450.0	650.4	345.7	- 95.7	+ 200.0	+ 49.6	700.0
Inventory valuation impact	80.0	+ 70.0	80.0	—	(43.2)	(85.4)	+ 165.4	- 80.0	+ 123.2	10.0
Non-operating profit and loss, consolidation eliminations, etc.	(150.0)	+ 30.0	(70.0)	(80.0)	(93.1)	(32.7)	- 37.3	- 10.0	- 56.9	(180.0)
Business Profit ※1	630.0	+ 100.0	260.0	370.0	514.1	227.5	+ 32.5	+ 110.0	+ 115.9	530.0
[R O S]	[5.6%]	[+0.8%]	[4.6%]	[6.6%]	[5.1%]	[4.9%]	[-0.3%]	[+2.0%]	[+0.5%]	[4.8%]
Additional line items ※2	(30.0)	—	—	(30.0)	(271.2)	(230.3)	+ 230.3	- 30.0	+ 241.2	(30.0)
Profit attributable to owners of the parent	290.0	+ 70.0	120.0	170.0	17.1	(113.3)	+ 233.3	+ 50.0	+ 272.9	220.0
< Earnings per share (Yen) >	＜55＞	＜+13＞	＜23＞	＜33＞	＜3＞	＜-21＞	＜+44＞	＜+10＞	＜+52＞	＜42＞
EBITDA	1,330.0	+ 130.0	610.0	720.0	1,088.0	468.2	+ 141.8	+ 110.0	+ 242.0	1,200.0

(※1) Analysis in Business Profit (Billions of Yen)

	FY 2025 H1 →FY 2026 H1 forecasts	FY 2026 H1 forecasts →FY 2026 H2 forecasts	FY 2025 →FY 2026 forecasts	Changes from the previous forecasts
Change in Business Profit	+32.0	+110.0	+116.0	+100.0
Underlying Business Profit	−96.0	+200.0	+50.0	～
Domestic	−158.0	+180.0	−147.0	−90.0
Manufacturing shipment volume	～	+20.0	+15.0	～
Spread	−143.0	+90.0	−155.0	−70.0
Cost reduction	+30.0	+10.0	+40.0	+10.0
Others	−31.0	+4.0	−32.0	−10.0
Domestic steel group companies	−20.0	+40.0	−24.0	−25.0
Three non-steel segments	+6.0	+16.0	+9.0	+5.0
Overseas	+62.0	+20.0	+197.0	+90.0
Overseas steel business	+58.0	+25.0	+197.0	+80.0
Of these, U. S. Steel	+68.0	～	+186.0	+80.0
Raw material business	+4.0	−5.0	～	+10.0
Inventory valuation impact	+165.0	−80.0	+123.0	+70.0
Non-operating profit and loss, consolidation eliminations, etc.	−37.0	−10.0	−57.0	+30.0

(※2) Additional line items (Billions of Yen)

	FY 2026 forecasts	Changes from the previous forecasts	FY 2025	FY 2025 → FY 2026 forecasts	Previous Forecasts (Released on May 13, 2026)
Additional line items Total	(30.0)	—	(271.2)	241.2	(30.0)
Losses on reorganization	(30.0)	—	(271.2)	241.2	(30.0)

<FY 2026>
・Losses on inactive facilities and others: ¥(30.0) billion

<FY 2025>
・Losses on business withdrawal and others: ¥(271.2) billion
(the transfer of equity interests in AM/NS Calvert LLC, etc.)

<Segment Information>

	FY 2026 forecasts	FY 2025	FY 2025 →FY 2026 forecasts
Revenue	**11,200.0**	**10,063.2**	+ 1,136.8
Steelmaking and Steel Fabrication	10,400.0	9,221.7	+ 1,178.3
System Solutions	419.0	382.8	+ 36.2
Chemicals and Materials	310.0	257.9	+ 52.1
Engineering and Construction	370.0	394.4	- 24.4
Adjustment	(299.0)	(193.7)	- 105.3

	FY 2026 forecasts	FY 2025	FY 2025 →FY 2026 forecasts
Business Profit	**630.0**	**514.1**	+ 115.9
Steelmaking and Steel Fabrication	553.0	439.9	+ 113.1
System Solutions	48.5	43.3	+ 5.2
Chemicals and Materials	27.0	21.9	+ 5.1
Engineering and Construction	23.0	23.1	- 0.1
Adjustment	(21.5)	(14.2)	- 7.3

【Dividends】
As announced at the time of the announcement of the fiscal year ended March 31, 2026 financial results (May 13, 2026), the annual dividend for the fiscal year ended March 31, 2027, considering a minimum annual dividend introduced in the Medium-to Long-Term Management Plan, the Company plans to distribute a full-year dividend of ¥24 per share (including an interim dividend of ¥12 per share).

＜Factors Influencing Performance＞
(1)NIPPON STEEL CORPORATION

	FY 2026 forecasts	Changes from the previous forecasts	H1 forecasts	H2 forecasts	FY 2025	H1	FY2025 H1 →FY2026 H1 forecasts	FY2026 H1 forecasts → FY 2026 H2 forecasts	FY 2025 → FY 2026 forecasts	Previous Forecasts (Released on May 13, 2026)
Consolidated crude steel output volume (10,000 tons)	Approx. 5,800	+ 50	Approx. 2,850	Approx. 2,950	5,048	2,293	+ 557	+ 100	+ 752	Approx. 5,750
Non-Consolidated crude steel output volume (10,000 tons)	Approx. 3,500	—	Approx. 1,750	Approx. 1,750	3,388	1,677	+ 73	—	+ 112	Approx. 3,500
Steel materials shipment volume (10,000 tons)	Approx. 3,150	—	Approx. 1,550	Approx. 1,600	3,116	1,547	+ 3	+ 50	+ 34	Approx. 3,150
Steel materials price (¥1,000/ton)			Approx. 145		139.6	138.6	+ 6			
Exchange rate (¥/$)	Approx. 160	+ 5	Approx. 160	Approx. 160	150	146	+ 14	—	+ 10	Approx. 155

(2)All Japan

	FY 2026 forecasts	Changes from the previous forecasts	H1 forecasts	H2 forecasts	FY 2025	H1	FY2025 H1 →FY2026 H1 forecasts	FY2026 H1 forecasts → FY 2026 H2 forecasts	FY 2025 → FY 2026 forecasts	Previous Forecasts (Released on May 13, 2026)
Crude steel output volume *1 (10,000 tons)			Approx. 4,050		8,032	4,008	+ 42			
Steel consumption (10,000 tons)*2	Approx. 4,850	—	Approx. 2,380	Approx. 2,470	4,906	2,415	- 35	+ 90	- 56	Approx. 4,850

※1METI forecast ＊2 The Company estimates

Note: The forward-looking statements included in this report are based on the assumptions, forecasts, and plans of the Company as of the date on which this document is made public.
The Company's actual results may differ substantially from such statements due to various risks and uncertainties.

Nippon Steel's Current Business Environment, and Actions Taken and To Be Taken

1. Overview of business environment for fiscal 2026

- While demand for AI and electric power remains strong, base demand in the manufacturing and construction industries in Japan and overseas continues to be sluggish. The political and economic situation remains unstable, and there are concerns that the situation in the Middle East will lead to a further economic slowdown. The widening supply/demand gap is expected to persist due to the continued high-level exports of low-priced steel products resulting from China's excess production capacity, and the expansion of steel production capacity in emerging countries. Against this backdrop, trade measures and the formation of economic blocs are expected to develop. Depending on the extent of their impact, market disparities between regions are expected to widen further (market conditions in regions including North America and Europe are rising moderately, while market improvements in other countries and regions are limited).

2. Forecasts for fiscal 2026

- **Forecasts for fiscal 2026**
  - In anticipation of these global structural changes, we have made **focused investments in regions such as North America and Europe, which are less susceptible to developments in China and are expected to achieve growth.**
  - **In fiscal 2026, changes in the external environment, including the impact of the situation in the Middle East resulting in both a rise in raw materials and fuel costs and a decrease in steel exports to the Middle East, have begun to show their effect mainly in Japan.** Meanwhile, **led by U. S. Steel, the primary earnings driver of the Group, we aim to secure underlying business profit (BP) of ¥700.0 billion (¥250.0 billion in H1 and ¥450.0 billion in H2) or more.**

    In particular, for **H2 of fiscal 2026, we forecast underlying BP of ¥900.0 billion or more on an annualized basis, laying a solid foundation for growth toward a 1-trillion-yen scale,** driven by the expansion in overseas business earnings from fiscal 2027 and beyond.

    [Domestic]

    Underlying BP of ¥380.0 billion (change from the previous forecast: -¥90.0 billion)

    Profit is expected to decrease from the previous forecast due to the worsening environment, including a rise in raw materials and fuel costs, despite our efforts to undertake measures to improve profitability such as cost reduction.

    [Overseas]

    Underlying BP of ¥320.0 billion (change from the previous forecast: +¥90.0 billion)

    Of these, U. S. Steel: **Underlying BP of ¥180.0 billion or more (change from the previous forecast: +¥80.0 billion)**

    U. S. Steel is driving the Group's earnings thanks to higher steel market prices in the U.S., and by realizing synergies and measures to improve profitability, mainly through the resumption of blast furnace operations.

- **Dividends (forecasts) for fiscal 2026**
  - Based on the minimum annual dividend, which was introduced in the 2030 Medium- to Long-Term Management Plan, **the dividends for fiscal 2026** are expected to be **¥24 per share as previously announced**.

3. Actions to improve earnings at present and achieve medium- to long-term growth

In the domestic business, we will continue to accelerate efforts to **strengthen the Group's overall business**. In the overseas business, we will strengthen the management system to **establish a new local production for local consumption system (U.S., Europe, India, and ASEAN/Thailand) by strengthening the profitability and further expanding the scale of existing businesses, including U. S. Steel**. Through these measures, **we will improve our ability to respond to the development of trade measures by each country and the formation of economic blocs, thereby further improving our profitability in the global market**. To advance these initiatives concurrently, we will further **review and reform its domestic organizational structure, human resources, and business processes,** and **expand the**

allocation of domestic personnel to overseas operations.

(1) Domestic: Further strengthening of our overwhelming competitiveness

1) Thorough pursuit of cost competitiveness and development of comprehensive solutions
   - **The next-generation hot strip mill at the Nagoya Works: Start of commercial operation scheduled in August 2026**

2) Maximize the Group's comprehensive strengths
   - Integration of Sanyo Special Steel with the Company: Scheduled on April 1, 2027 (plan)

(2) Overseas: Dramatically increase profit by implementing the global growth strategy

- **U. S. Steel**
  - **Increase operating synergies to $0.3 billion per year in 2026.**
  - **Restart Granite City/#B blast furnace** following the revamp of blast furnace #14 at the Gary Works, etc.
  - **Strategic investment plans reached approximately $3.7 billion cumulatively,** including the most recent finalized project **to install Quench & Tempering Line at FairField.**
- Nippon Steel Slovakia/ Ovako
  - Nippon Steel Slovakia (NSSK): Transition to a directly owned subsidiary on October 1, 2026.
  - Ovako: Transition to a directly owned subsidiary on April 1, 2027.
- AM/NS India
  - Start operation of cold-rolling and aluminum-plating equipment at Hazira Works in H2 of 2026.
  - Commence construction of an integrated steel production works at Rajayyapeta (Phase 1 crude steel production capacity: 7 million tons).

(3) Maintaining and strengthening a solid financial base and financial structure

- Asset sales: Plan to execute **¥100.0 billion or more in fiscal 2026** through the sale of strategic shareholdings and other means.
- **Cash impact of about ¥36.0 billion from the partial sale of NS United Kaiun Kaisha, Ltd’s shares.**

NIPPON STEEL CORPORATION
Code Number: 5401
Listings: Tokyo Stock Exchange / Nagoya Stock Exchange /
Fukuoka Stock Exchange / Sapporo Securities Exchange
Contact: Akihiro Nakashima, General Manager,
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Supplementary Information on the Financial Results for the three months ended June 30, 2026

Japanese Steel Industry

1. Crude Steel Production

(million tons)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	20.15	19.93	40.08	20.20	20.05	40.25	80.32
FY 2026	20.35	(*)Approx.20.18	Approx. 40.50				

(*)METI forecast

NIPPON STEEL CORPORATION

2. Pig Iron Production (Including Hokkai Iron & Coke Co., Ltd.)

(million tons)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	8.01	8.12	16.12	8.13	8.09	16.22	32.34
FY 2026	8.29	Approx. 8.70	Approx. 17.00				

3. Crude Steel Production

(Consolidated basis (The Company and its consolidated subsidiaries))

(million tons)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	9.46	13.48	22.93	13.68	13.87	27.55	50.48
FY 2026	14.26	Approx. 14.50	Approx. 28.50			Approx.29.50	Approx.58.00

(*) Including U. S. Steel from FY 2025 Q2.

(Non-consolidated basis)

(million tons)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	8.27	8.50	16.77	8.60	8.51	17.11	33.88
FY 2026	8.51	Approx.9.00	Approx.17.50			Approx.17.50	Approx.35.00

4. Steel Products Shipment

(million tons)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	7.64	7.83	15.47	7.84	7.84	15.68	31.16
FY 2026	7.53	Approx.8.00	Approx.15.50			Approx.16.00	Approx.31.50

5. Average Price of Steel Products

(thousands of yen / ton)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	139.7	137.4	138.6	138.3	143.0	140.7	139.6
FY 2026	141.8	Approx.147	Approx.145				

6. Export Ratio of Steel Products (Value basis)

(%)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	40	42	41	42	40	41	41
FY 2026	40	Approx.41	Approx.40				

7. Foreign Exchange Rate

(¥/$)

	Q1	Q2	H1	Q3	Q4	H2	total
FY 2025	145	147	146	153	155	154	150
FY 2026	160	Approx.160	Approx.160			Approx.160	Approx.160

8. Amount of Capital Expenditure and Depreciation

(Consolidated basis)

(billions of yen)

	Capital Expenditure	Depreciation(*)
FY 2025	942.9	573.9
FY 2026	Approx. 1,430.0	Approx. 700.0

(*) The “Depreciation” includes amortization expenses related to intangible assets, excluding goodwill.